ORGANISATION

<table>
<thead>
<tr>
<th>Legacy Landscapes Fund (LLF)</th>
<th>Independent charitable foundation established under German law by the German Federal Ministry for Economic Cooperation and Development (BMZ) and KfW Development Bank (KfW) in December 2020. The establishment was supported by Agence Française de Développement (AFD), Campaign for Nature (CfN), Frankfurt Zoological Society (FZS), the International Union for Conservation of Nature (IUCN), the UNESCO World Heritage Centre and the World Wide Fund for Nature (WWF).</th>
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<tr>
<td>Vision</td>
<td>The Legacy Landscapes Fund envisages sufficient and long-term financial support to manage conservation areas worldwide in order to halt the loss of biodiversity.</td>
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<tr>
<td>Mission</td>
<td>The Legacy Landscapes Fund promotes nature conservation and the preservation of ecosystem services in the global South. In collaboration with a wide range of partners and funders, cognisant of the importance of local people, human rights standards and best practices, LLF provides long-term financial support to the management costs of globally significant areas, the ‘legacy landscapes’ (LL).</td>
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<tr>
<td>Strategy</td>
<td>The Legacy Landscapes Fund secures long-term core funding from private and public donors for a network of at least 30 of the world’s most important legacy landscapes. Every LL will receive up to 1 Million USD per year, initially for at least 15 years. Essential are the promotion of good governance, effective public institutions and trustful cooperation with the local population (e.g. via participation, grievance and conflict resolution mechanisms), while respecting human rights and the rights of indigenous peoples as well as international environmental and social standards. The Legacy Landscapes Fund is a learning organisation that relies on broad partnerships to ensure good practices, to develop and test solutions for conservation problems which can be shared widely.</td>
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<tr>
<td>Targets</td>
<td>Build a global, diversified portfolio of 30+ landscapes until 2030. Protect more than 60,000km² of the world’s most important biodiversity. Set-up of a 1 Billion USD endowment fund with public and private donors that will allow to support operational costs of at least 30 legacy landscapes in perpetuity.</td>
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</table>

GOVERNANCE AND MANAGEMENT STRUCTURE

| Supervisory Board (SB) | The Supervisory Board has up to 9 seats. Current members are:  
  • Birgit Pickel (Chair appointed by BMZ)  
  • Dr Thomas Duve (Deputy Chair appointed by KfW)  
  • Aileen Lee (Board member, Gordon and Betty Moore Foundation)  
  • Barry Gold (Observer, Rob & Melani Walton Foundation)  
  All members serve on an unpaid basis. |
| --- | --- |
| Management Board (MB) | • Stefanie Lang (Executive Director)  
  • David Morrison (Deputy Director)  
  The Executive Director is paid; the Deputy Director volunteers his time. |
| Team | One Programme Assistant, one Programme Manager, plus additional support from Nature Trust Alliance (NTA). NTA provides shared services to LLF and three other foundations (e.g. financial, HR, and communication services). |
PARTNERS

Public Donors
German Ministry for Economic Cooperation and Development (BMZ), Agence Française de Développement (AFD).

Philanthropists, Private Funders & Cooperates
Gordon and Betty Moore Foundation, Arcadia Fund, Rob & Melani Walton Foundation, Wyss Foundation.

NGOs & Strategic Partners

GRANT PROGRAMME

Call for Proposals
2020: Restricted call during start-up phase for up to 7 pilot projects.

Upcoming Calls
Public Call for Proposals. Date will be announced in late 2021.

Grantees
NGOs in partnership with national conservation authorities. Grants of pilot phase will be received by NGOs solely.

Audits & Evaluations of Individual Projects
Annual financial audits of the grantees. Regular milestone technical evaluations (latest every 5 years).

FINANCE

Contributions
2020: BMZ 82.5 Million EUR
Gordon and Betty Moore Foundation 5 Million USD (~ 4.5 Million EUR)

2021: BMZ 37.5 Million EUR

Total Available Foundation Capital
~ 124.5 Million EUR

Additional Co-funding
~ 35 Million USD from private and philanthropic donors.

Total Disbursement to Date
0

Investment
Investment policy and due diligence policy under development.

Growth Rate and Fundraising
Active outreach to potential funders (private, bilateral, and multilateral donors).

EFFICIENCY

Portfolio
Portfolio currently being established.

Efficiency Ratio
Once programme is fully running targets are:
- Administrative expenses / Total expenses < 8%
- Total non-grant expenses / Total expenses < 10%